## **Harrow Town Centre Forum**

## **AGENDA**

DATE: Thursday 25 November 2010

TIME: 4.00 pm

**VENUE:** St. Ann's Management Suite,

St. Ann's Shopping Centre, Harrow,

HA1 1AT

#### **MEMBERSHIP** Quorum = 6 (to include 2 Core Funding Organisations)

Chairman: Suzy Wood, Manager St Ann's Shopping & Leisure Centre

Councillors:

Sue Anderson - Greenhill Ward Ben Wealthy - Greenhill Ward

Simon Williams (VC) - Harrow-on-the-Hill Ward

**Core Funders:** 

Keith Bowling Fran Pulford

Alan Emm, Facilities Manager Chris Grant, Maureen Payne

Mark Haynes, Manager

Kurt Jansen

Lydia Noel **Daniel Wright**  **GE Money** Marks and Spencer

Debenhams

McDonalds Restaurant

St Georges Shopping Centre

McDonalds Restaurant, St Georges Shopping

Boots the Chemist, St Georges Shopping Centre

Centre **HSBC** 

**Permanent Members:** 

**Howard Bluston** North West London Chamber of Commerce

**Ordinary Members** 

Pat Carvalho Amin Lalljee

Bernard Segal

Harrow College

Orient Rice and Foods Ltd

Roxborough Residents' Association

**Non-Voting Advisers** 

The Reverend Bob Gardiner Sqt Richard Irlen - Greenhill Safer

Neighbourhood Team

Sgt Mike Windeatt - Town Centre Team

Anthony Wood

Harrow Baptist Church Metropolitan Police

Metropolitan Police

Harrow Public Transport Users' Association

Contact: Mark Doherty, Acting Democratic Services Officer Tel: 020 8416 8050 E-mail: mark.doherty@harrow.gov.uk

Note: If you require disabled access please contact the Democratic Services Officer listed above by Thursday 11 November 2010.

#### **Harrow Town Centre Forum AGENDA**

### **Thursday 25 November 2010**

A meeting of the Harrow Town Centre Forum will be held at the St. Ann's Management Suite, St. Ann's Shopping Centre, Harrow, HA1 1AT at 4.00 pm on Thursday 25 November 2010.

#### 1. Apologies for Absence

#### 2. Minutes of Meetings:

To agree the minutes of the:

- Harrow Town Centre Forum Annual General Meeting held on 21 September 2010;
- Harrow Town Centre Forum Ordinary Meeting held on 21 September 2010.

#### 3. Matters Arising:

To consider any matters arising from the minutes of the last meeting.

#### 4. Revised Harrow Town Centre Forum Constitution and Rules:

Report of the Regeneration Project Manager. (Pages 1 - 12)

#### 5. Update on the Harrow Business Improvement District (BID):

Report of the Regeneration Project Manager. (Pages 13 - 16)

#### 6. Harrow Town Centre Forum - Budget:

Verbal update of the Regeneration Project Manager.

#### 7. Other Updates:

- Police
- Planning

### 8. Any Other Business:

Which the Chairman has decided is urgent and cannot otherwise be dealt with.

#### 9. Date of Next Meeting

# REPORT FOR: HARROW TOWN CENTRE FORUM

Date of Meeting: Thursday 25 November 2010

**Subject:** Revised Harrow Town Centre Forum

Constitution and Rules

Author David Sklair, Regeneration Project

Manager, Harrow Council

### **Section 1 – Summary**

This report introduces the revised draft Harrow Town Centre Forum's Constitution & Rules.

Recommendation:

The Forum is requested to:

 Agree the Revised Constitution and Rules as attached at Appendix 1 subject to any amendments proposed at this meeting.

## **Section 2 – Report**

Following a decision of the Harrow Town Centre Forum at the AGM in September 2010, the Forum's Constitution and Rules have been reviewed to take account of the change in function of the Forum. A draft revised Constitution and Rules are attached as Appendix 1.

#### Revised Constitution and Rules - Aims and Main Changes

The main aims behind the proposed changes to the Constitution are as follows:

- to review the membership categories
- to allow more flexibility to the membership and
- to simplify the voting procedure

#### **Membership Structure**

The previous membership structure was based on those businesses that had made a financial contribution to the Town Centre Forum and those that had not. As financial contributions are no longer collected, the proposed membership structure reflects the type of businesses and organisations that have an interest in the town centre.

There are four proposed categories:

- Business
- Community

- Councillors
- Service Providers

In addition relevant Council Officers will be part of the Town Centre Forum.

It is proposed that each category would have a maximum number of members on the Town Centre Forum. This would ensure that:

- the Town Centre Forum does not become so large that it becomes difficult for the Forum to make decisions
- no membership category dominates the Forum

The draft Constitution suggests Membership as follows:

- Business (Maximum 10 Members)
- Community (Maximum 4 Members
- Councillors (Maximum 3 Members)
- Service Providers (Maximum 3 Members)

Appendix 2 sets out a possible membership based on the proposals in the draft Constitution.

#### **Voting Procedure**

The previous Constitution limited the ability to vote to certain members of the Town Centre Forum. This made for a complex voting procedure, and seemed unfair on those members who were unable to vote even though they had an interest in the Town Centre.

The proposed revised Constitution allows all Members (apart from Council Officers) to vote on issues. Decisions will be made by a simple majority of votes with the Chair having the casting vote if required.

#### **Section 3 – Recommendation**

It is recommended that:

The Revised Constitution and Rules as attached at Appendix 1 subject to any amendments proposed at this meeting is agreed.

## **Section 4 – Legal and Financial Implications**

None

# **Section 5 - Contact Details and Background Papers**

Contact: David Sklair, Regeneration Project Manager, 020 8736 6084

Background Papers: Nil

#### **APPENDIX 1:**

# The Harrow Town Centre Forum Constitution & Rules

(as amended on 4 November 2010)

#### 1. THIS DOCUMENT

This document constitutes the whole Constitution and Rules of Harrow Town Centre Forum ("the Forum".) It supersedes any and all earlier documents relating to the constitution/structures of the Forum and its predecessor bodies.

#### 2. OBJECTS

The objects of the Forum will be to co-ordinate and be representative of all stakeholders in the area of Harrow Metropolitan Town Centre (as those terms are defined from time to time in the current Harrow Development Plan) in the management, coordination of services and promotion and marketing of the Town Centre. The Forum may also make such representations and recommendations as it thinks fit with regard to Town Centre issues to the appropriate organisations.

#### 3. MEMBERSHIP

- 3.1 There shall be six classes of membership of the Forum as follows-:
- 3.1.1 <u>Business Member</u> any business located within the Harrow Metropolitan Town Centre
- 3.1.2 <u>Community Member</u> any organisation or Association which is not a business but which is located within the Harrow Metropolitan Town Centre.
- 3.1.3 <u>Service Member</u> any organisation that provides a service to the Town Centre.
- 3.1.4 Council Officers officers employed by the Council
- 3.1.5 Councillors duly appointed Councillors
- 3.1.6 <u>Non-Voting Advisers</u> any person or organisation which is appointed by the Forum from time to time to advise on particular matters.

- 3.2 Members shall be appointed/elected in the following manner and shall have the following rights and privileges: -
  - 3.2.1 Business Members, up to a maximum of 10 shall be appointed to the Forum by a simple majority. Each Business Member is entitled from time to time to nominate one person to be its representative at the forum.
  - 3.2.2 Community Members up to a maximum of 4 shall be appointed to the Forum by a simple majority. Each Community Member is entitled from time to time to nominate one person to be its representative at the forum.
  - 3.2.3 Service Members up to a maximum of 3 shall be appointed to the Forum by a simple majority. Each Service Member is entitled from time to time to nominate one person to be its representative at the forum.
  - 3.2.4 Business, Community and Council Members shall be nominated and seconded by two representatives of different member organisations at each Annual General Meeting (see 6 below).
- 3.3 Members, Business, Community, Service or Council Members shall remain as such until they resign from membership or until their membership is terminated in accordance with clause 3.5.
- 3.4 Further Advisers shall be nominated and may be appointed by a simple majority of the Forum. Each Adviser shall be entitled to appoint one representative at the Forum and may send a substitute to any Forum meeting provided that the Chairperson of the Forum is notified of the identity of the substitute.
- 3.5 The Forum may by a simple majority vote at any meeting to terminate the membership of any Member who it considers has engaged in conduct or activity incompatible with the objectives of the Forum.

#### 4 MANAGEMENT

- 4.1 The Forum shall select at each Annual General Meeting (see 6 below) from among its membership:
- 4.1.1. A chairperson
- 4.1.2. Vice-chairperson
- 4.1.3. A maximum of 3 other Members including one officer of the Council to be members of the Executive to serve as such for the ensuing calendar year
- 4.2 The vice-chairperson must be chosen from one of the Council Members.
- 4.3 The Forum may from time to time appoint such sub-groups as it thinks necessary and desirable to discuss specific aspects of its business and make recommendation to the Forum thereon. Such sub-groups shall not have any executive powers but shall act in an advising capacity only. If the Forum appoints a sub-group that subgroup shall appoint a Chairperson from among its membership and it may co-opt onto the sub-group non-Forum members with particular expertise or experience of the subject matter.
- 4.4 The Forum shall be managed by an Executive which shall consist of:
- The Chairperson} elected pursuant to clause 4.1.1. (above)
- The Vice Chairperson} elected pursuant to clause 4.1.2 (above)
- A maximum of 2 other Forum members elected by the Forum pursuant to clause 4.1.3 (above)
- A Council Officer

("The Executive")

4.5 The Executive shall meet once every 3 months or otherwise as it shall agree from time to time.

- 4.6 The Executive shall carry on the management of the Forum in accordance with its rules and objectives and will take into account any recommendations of the Forum as the basis of its decisions.
- 4.7 Any member of the Executive shall automatically cease to be a member of the Executive in the event of his or her expulsion or otherwise ceasing to be a member of the Forum
- 4.8 At all meetings of the Executive, 3 forms a quorum
- 4.9 Members of the Executive shall be subject to annual re-election at each Annual General Meeting.
- 4.10 In the case of two or more candidates receiving an equal number of votes the Chairperson shall have the casting vote.

#### **5 ORDINARY MEETINGS**

5.1 The Forum shall meet a minimum of 2 times per annum. The date for holding each ordinary meeting shall be agreed by the Members at the preceding ordinary meeting or, alternatively, upon such date as the Executive shall communicate to each Member by notice in writing sent no less than 14 days before the date upon which such meeting is to take place.

#### 6 ANNUAL GENERAL MEETING

At each Annual General Meeting: -

- 6.2.1 an Annual Report detailing the activities of the Forum in the previous year must be presented.
- 6.2.2 the Membership of the Forum must be elected.
- 6.2.3 Members of the Executive must be elected/appointed.

- 6.2.4 Any other business that has been communicated to the Chairperson and included in the notice of the meeting may be conducted.
- 6.2.5 Any Member who desires to move any resolution at the Annual General Meeting must give notice in writing to the Chairperson not later than 14 days before the date of the Annual General Meeting.

#### 7 ACCOUNTS

The Accounts of the Forum shall be reported annually to a Meeting of the Forum.

#### 8 NOTICE OF MEETINGS

8.1 At least 7 days before any ordinary meeting and 10 days before the Extraordinary General Meeting or Annual General Meeting the Executive shall send to every member at his or her address as recorded in the Forum's records, a notice of the time when and the place where the meeting will be held and the business to be conducted.

#### 9 BUSINESS AT MEETINGS

- 9.1 The business at any meeting of the Forum shall be set out in the agenda and agreed by the Chairman.
- 9.2 The quorum at any meeting shall be six, comprising of Business, Community and Service members;
- 9.3 All meetings of the Forum shall be open to the public except where the Forum reasonably determine that the subject matter of any item under discussion is such that, if the Forum had been a meeting of the Council or one of its committees, it would have been entitled under Schedule 12A of the Local Government Act 1972 (as amended) to exclude the press and public from the meeting.

#### 10 VOTING PROCEDURE

- 10.1 Each representative within the classes of membership set out in paragraph 10.2 shall have one vote at all meetings of the Forum. Decisions of the Forum shall be made by a simple majority of votes. "Simple Majority" shall mean a majority of representatives of Members present at the meeting. In the event of a tied vote then the Chairperson shall have an extra casting vote. All voting shall be by way of a show of hands.
- 10.2 The Classes of membership that are entitled to vote at meetings of the Forum are:
  - Business Member
  - Community Member
  - Service Member
  - Councillors

#### 11 CHAIRPERSON

- 12.1 The Chairperson of the Forum presides at all meetings of the Forum.
- 12.2 If the Chairperson is not present at the time of the meeting the Vice-Chairperson shall take the chair for the meeting. If the Vice-Chairman is not present, The members present may chose another Member of the Forum to be Chairperson of the meeting.

#### 13 MEMBERS' INTERESTS

13.1 All representatives of Members of the Forum are required prior to discussion of the relevant item to declare any financial or other interest which they or their nominating organisation have in such item in which it has a greater interest than that shared by all members of the Forum may influence (or may be perceived likely to influence) the way in which the Members votes on the matter (examples could include (but are not limited) discussion of a planning application on land owned by a Member, discussion of highway works immediately outside a Member's

premises or the erection of signs directing shoppers to particular premises of a Member).

13.2 Where a Member makes a declaration pursuant to clause 13.1 he or she must withdraw from the meeting for the duration of discussion and voting on the item and must not speak or vote thereon.

#### 14 MODIFICATION OF RULES

No alteration or addition to these rules may be made except by resolution carried by a simple majority at any meeting of the Forum, notice of which contains particulars of the proposed alteration or addition

#### 15 HEADINGS

The headings to these rules are for ease of reference only and are not to be taken into account in interpretation

#### 16 DISSOLUTION

If at any general meeting a resolution for the dissolution of the Forum is passed by a majority of the members present and at a special general meeting held not less than four weeks later of which not less than 3 weeks written notice has been given to each member that dissolution is confirmed by a resolution passed by a majority of two-thirds of the members present voting on it.

The Executive must immediately or at such future date as is specified in the resolution proceed to realise the assets of the Forum and if after the discharge of all liabilities any monies are remaining then they shall be divided between the Core Funders and the Council in proportion to each organisations' contribution to funding for the current financial year.

### 17 FINANCIAL MATTERS

All funds of the Forum shall be held by the Council. Such funds shall be applied according to the lawful direction of the Forum.

The Forum may agree to transfer funds held by the Forum to another organisation or successor organisation.

### **APPENDIX 2:**

Organisation	No. of Members
1. Business Members (10 members): -	
St Ann's Centre	1
St George's Centre	1
Debenhams	1
Marks & Spencer	1
Boots the Chemist	1
HSBC Bank	1
McDonalds Restaurants	1
G.E Money	1
North West London Chamber of Commerce	1
A N Other	1
2. Community Member (4 members)	
Roxborough Residents' Association	1
Harrow Public Transport Users Association	1
Churches in Harrow	1
A.N Other	1
3. Service Member (3 members)	
Metropolitan Police:	1
(i) Town Centre Team and/or (ii) Greenhill Safer Neighbourhood Team	
Harrow Council Facilities	1
A.N Other	1
4. Councillors (3 Members)	
Sue Anderson	1
Ben Wealthy	1
Simon Williams (VC)	1
5. Council Officers	
6. Non-Voting Advisers	

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## **REPORT FOR:**

# HARROW TOWN CENTRE FORUM

Date of Meeting: Thursday 25 November 2010

Subject: Update on the Harrow Business

Improvement District (BID)

Author David Sklair, Regeneration Project

Manager, Harrow Council

## **Section 1 - Summary**

This report sets out the Town Centre Forum's support to the establishment of a Harrow Business Improvement District (BID).

#### Recommendations:

The Forum is requested to:

- Maintain the Forum's support for the development of a Business Improvement District in Harrow Town Centre
- support the Shadow Board's proposal to appoint a BID Development officer
- support the use of the money from the Travis Perkins/Neptune Point development towards the appointment of the BID Development Officer
- agree to use the remaining Town Centre Forum budget to fund the publication of material related to the BID including the Business Plan.

## **Section 2 - Report**

Following a decision of the Harrow Town Centre Forum in October 2006, the Council has been working with businesses in Harrow Town Centre towards establishing a Business Improvement District (BID) in the Town Centre.

As reported at the September Ordinary meeting of the Forum, currently, the BID development process is on hold due to a number of both national and local issues including the perceived fragile trading environment.

#### **BID Development: Proposed Next Steps**

The shadow BID board has considered various options to promote the concept of a BID in Harrow Town Centre.

The Board concluded that the BID Company should employ a BID Development Officer for a 6 month period to promote the idea of a BID to the businesses, at the end of which period, a ballot would be held.

The advantage of this approach is that the BID Development Officer would be a representative of the BID Company. This would give the BID Development Officer a degree of independence and an advantage over Council officers when trying to promote the BID concept to the town centre businesses.

The cost of employing someone with BID Development experience would be around £21,000 for a period of 24 weeks on a part time basis (at 2.5 days per week). This would allow ample time for the BID message to reach all of the businesses in the town centre.

Council officers would support the BID Development Officer in working with the Council especially in relation to the securing of Service Level Agreements, the voting process and obtaining any formal Council approvals prior to the ballot.

The Shadow BID Board will continue to meet to monitor BID support from within the business community and will appoint the BID Development Officer at an appropriate time.

If it was decided to progress towards a vote, the Town Centre Forum would be informed at a formal meeting of the Forum.

#### **Funding**

As part of the "Unilateral Undertaking" for the Travis Perkins/Neptune Point proposals, the development will contribute £25,000 "towards the cost of town centre management initiatives" in the Town Centre. It should be noted that this money will only become available "on commencement of development".

There is around £12,000 left in the Town Centre Forum budget.

It is proposed that the £25,000 from the Travis Perkins/Neptune Point development is used to employ the BID Development Officer while the Town Centre Forum budget is used to pay for the production of promotional material including the final Business Plan.

#### **Section 3 – Recommendation**

It is recommended that the Harrow Town Centre Forum agree to:

- support the development of a BID through the appointment of a BID Development officer
- support the use of the money from the Travis Perkins development towards the appointment of the BID Development Officer
- use the remaining Town Centre Forum budget to fund the publication of material related to the BID including the Business Plan.

## **Section 4 – Legal and Financial Implications**

None

# **Section 5 - Contact Details and Background Papers**

Contact: David Sklair, Regeneration Project Manager, 020 8736 6084

Background Papers: Nil

#### **APPENDIX 1:**

#### What is a Business Improvement District?

A **Business Improvement District (BID)** is a partnership arrangement through which the local business community, the local authority and other statutory service providers can implement plans and improvement projects that directly benefit their area. The improvements must be in addition to services already provided by the local authority.

These proposals must be agreed upon by a majority of ratepayers in the BID area before they can be enacted. The cost of the proposal is met by a supplement on the rate bills of the businesses within the BID area along with other voluntary contributions.

All businesses that pay the supplement levy are entitled to a vote in a ballot conducted by the local authority to determine if the BID proposal should go ahead.

A formal company is set up to organise the BID and to agree how the money that is collected is spent. Usually a Board is established to develop and approve the proposal and business plan and monitor these proposals following a successful vote.

The legislation on Business Improvement Districts requires that the mandate for a BID is renewed at least every five years.

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